Appendix E - Gross and net revenue expenditure by Directorate for 2026/ 27 Budget vs 2026/ 27 Q1 Outturn

	Expenditure Budget for 2026/27	Income Budget for 2026/27	Net Budget for 2026/27	Q1 Expenditure Outturn for 2026/27	Q1 Income Outturn for 2026/27	Net Q1 Outturn for 2026/27	Net Q1 Outturn vs Net Budget (absolute and %)	
Executive Director People - Adult Social Care & Public Health	£0.2 m	£0.0 m	£0.2 m	£0.2 m	£0.0 m	£0.2 m	£0.0 m	-1.6%
Adult Social Care	£112.2 m	-£28.1 m	£84.1 m	£112.9 m	-£28.9 m	£84.1 m	£0.0 m	0.0%
Public Health & Wellbeing	£7.5 m	-£7.6 m	-£0.1 m	£7.2 m	-£7.3 m	-£0.1 m	£0.0 m	0.0%
People - Adult Social Care & Public Health	**£119.9 m**	**-£35.7 m**	**£84.2 m**	**£120.4 m**	**-£36.2 m**	**£84.2 m**	**£0.0 m**	**0.0%**
DSG Deficit Planning Adjustment	-£16.6 m	£0.0 m	-£16.6 m	-£13.6 m	£0.0 m	-£13.6 m	£3.1 m	-18.5%
Executive Director People - Children's Services	£0.4 m	£0.0 m	£0.4 m	£0.2 m	£0.0 m	£0.2 m	-£0.1 m	-31.6%
Children's Social Care	£43.4 m	-£3.0 m	£40.5 m	£54.2 m	-£5.5 m	£48.6 m	£8.2 m	20.2%
Education & SEND	£12.3 m	-£2.9 m	£9.5 m	£15.2 m	-£3.9 m	£11.3 m	£1.8 m	18.8%
Education (DSG Funded) & Other Education Grants	£163.6 m	-£147.4 m	£16.2 m	£163.3 m	-£149.7 m	£13.6 m	-£2.6 m	-16.3%
People - Children's Services	**£203.1 m**	**-£153.2 m**	**£49.9 m**	**£219.4 m**	**-£159.2 m**	**£60.2 m**	**£10.3 m**	**20.6%**
Executive Director – Place	£0.3 m	£0.0 m	£0.3 m	£0.2 m	£0.0 m	£0.2 m	-£0.1 m	-28.0%
Community Services	£10.9 m	-£5.2 m	£5.7 m	£10.8 m	-£5.6 m	£5.2 m	-£0.4 m	-7.4%
Environment	£42.1 m	-£14.2 m	£27.9 m	£42.9 m	-£15.2 m	£27.7 m	-£0.2 m	-0.8%
Development & Housing	£10.7 m	-£5.8 m	£4.9 m	£11.0 m	-£6.8 m	£4.2 m	-£0.7 m	-14.3%
Place	**£64.0 m**	**-£25.2 m**	**£38.8 m**	**£65.0 m**	**-£27.6 m**	**£37.4 m**	**-£1.4 m**	**-3.7%**
Transformation, Customer & ICT	£6.6 m	-£0.5 m	£6.1 m	£6.7 m	-£0.5 m	£6.2 m	£0.1 m	1.4%
Executive Director - Resources	£1.2 m	£0.0 m	£1.2 m	£1.1 m	£0.0 m	£1.1 m	-£0.2 m	-12.6%
Finance, Property & Procurement	£45.8 m	-£40.2 m	£5.6 m	£47.6 m	-£42.0 m	£5.6 m	£0.0 m	-0.3%
Strategy & Governance	£8.5 m	-£2.6 m	£5.9 m	£8.6 m	-£2.5 m	£6.1 m	£0.2 m	4.2%
Resources	**£62.1 m**	**-£43.3 m**	**£18.8 m**	**£64.0 m**	**-£45.0 m**	**£19.0 m**	**£0.2 m**	**0.8%**
Chief Executive	**£0.3 m**	**£0.0 m**	**£0.3 m**	**£0.6 m**	**£0.0 m**	**£0.6 m**	**£0.2 m**	**62.7%**
Capital Financing and Management	**£19.4 m**	**-£0.5 m**	**£18.9 m**	**£19.3 m**	**-£0.4 m**	**£18.9 m**	**£0.1 m**	**0.3%**
Total	**£468.8 m**	**-£257.9 m**	**£210.9 m**	**£488.6 m**	**-£268.4 m**	**£220.2 m**	**£9.3 m**	**4.4%**

Variance analysis key: Positive numbers = adverse. Negative numbers = favourable